

NSF STRATEGIC PLAN (2011 – 2016) IMPLEMENTATION

3 TOPICS TO JUMP START THE DISCUSSION

- ▶ First things first
- ▶ Plan Goals, Targets and Actions
- ▶ Insights From a Previous Experience

PRIORITIES (FIRST THINGS FIRST)

- ▶ Keep OMB happy (or at least satisfied)
- ▶ Be opportunistic in using plan to “advertise” NSF (anecdotes in plan are powerful stuff)
- ▶ Monitor plan implementation and abandon items that are no longer relevant to conserve scarce resources and retain goodwill

OVERVIEW

GOALS, TARGETS AND ACTIONS

- ▶ Three Strategic Goals
 - Transform the Frontiers
 - 4 Performance Goals
 - Innovate for Society
 - 3 Performance Goals
 - Perform as a Model Agency
 - 3 Performance Goals
- ▶ 72 Action Items

ANALYSIS OF 72 ACTION ITEMS

(Looking for criteria to design an implementation process)

- ▶ Horizons:
 - Near term (annual or 1–2 years)
 - Mid term (2–5 years)
 - Long Term/Assessment (5 – 10 years)

- ▶ Nature: Project or Process

- ▶ Scope: Staff (with outreach) or Line/NSF

ACTION ITEMS HORIZON AND NATURE

	NEAR	MID	LONG	
PROJECT	22	20	16	58
PROCESS	6	4	4	14
	28	24	20	72

ACTION ITEMS HORIZON AND SCOPE

	NEAR	MID	LONG	
STAFF+	17	17	14	48
LINE/NSF	11	7	6	24
	28	24	20	72

Ideas From A Previous Implementation Experience

- ▶ APRES – Action Plan Reporting and Evaluation System
- ▶ Action Plan
 - New FDA Commissioner
 - Evening brainstorming consensus building meetings
 - 10 Goals and 49 Objectives (objectives = NSF action items)
 - Staggered starts
- ▶ APRES
 - 258 Milestones
 - Used existing organizational structure
 - Exceptional staff support
 - Ownership of goals, objectives and milestones
 - Face to face activity and progress reporting
 - Always positive and with a light touch

APRES

GOAL 2: FDA will improve premarketing evaluation procedures for drugs and devices.

OBJECTIVE 2 - 4: Implement the drug review process modifications identified during the IND rewrite



MILESTONES

JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC

2-4.1 Identify administrative changes that must be made to implement the IND rewrite



2-4.2 Develop new review forms for changed requirements



FINISH

2-4.3 Develop the guidelines for sponsors and investigators for the changed requirements



FINISH