National Science Foundation
Business and Operations Advisory Committee

December 13, 2022

Janis A. Coughlin-Piester, Chief Financial Officer and Office Head
Office of Budget, Finance & Award Management, National Science Foundation

Wonzie L. Gardner, Jr., Office Head and Chief Human Capital Officer
Office of Information and Resource Management, National Science Foundation

Subject: Transmittal of the Recommendations of the Business and Operations Advisory
   Committee Subcommittee on NSF's Information Technology and Enterprise Architecture

Dear Ms. Coughlin-Piester and Mr. Gardner:

At its meeting on December 12, 2022, the Business and Operations Advisory Committee
considered the attached recommendations of its Subcommittee on NSF's Information Technology
and Enterprise Architecture co-chaired by Dr. Tilak Agerwala and Dr. Shawn Brown. Following
Shawn's presentation, the Committee discussed the recommendations and voted to accept them.

We want to commend the entire subcommittee for their thoughtful and thorough consideration of
the recommendations.

Sincerely,

/s/

Pamela A. Webb
Maureen E. Wylie
Co-Chairs, NSF Business and Operations Advisory Committee

Attachment: as stated