National Science Foundation
Business and Operations Advisory Committee

January 24, 2022

Wonzie L. Gardner, Jr., Office Head and Chief Human Capital Officer
Office of Information and Resource Management, National Science Foundation

Teresa A. Grancorvitz, Chief Financial Officer and Office Head
Office of Budget, Finance & Award Management, National Science Foundation

Subject: Transmittal of the Recommendations of the Business and Operations Advisory
          Committee Subcommittee on NSF's Information Technology and Enterprise Architecture
          Strategy

Dear Mr. Gardner and Ms. Grancorvitz:

At its meeting on January 21, 2022, the Business and Operations Advisory Committee considered
the attached recommendations of its Subcommittee on NSF's Information Technology and
Enterprise Architecture Strategy chaired by Dr. Tilak Agerwala. Following Tilak's presentation,
the Committee discussed the recommendations and voted to accept them.

We want to commend the entire subcommittee for their thoughtful and thorough consideration of
the recommendations.

Sincerely,

/s/

Pamela A. Webb
Maureen E. Wylie
Co-Chairs, NSF Business and Operations Advisory Committee

Attachment: as stated